

ABERDEEN CITY COUNCIL

COMMITTEE	Strategic Commissioning Committee
DATE	6 October 2021
EXEMPT	No
CONFIDENTIAL	No
REPORT TITLE	Integrated Locality Plans 2021-26: North, South and Central
REPORT NUMBER	CUS/21/227
DIRECTOR	Angela Scott, Chief Executive
CHIEF OFFICER	Martin Murchie, Data & Insights
REPORT AUTHOR	Michelle Cochlan, Community Planning Manager
TERMS OF REFERENCE	4.2

1. PURPOSE OF REPORT

- 1.1 This report presents the Locality Plans approved by the CPA Board on 7 July 2021, following approval by the CPA Board and IJB to the integration of Locality Planning for Community Planning Aberdeen and Aberdeen Health & Social Care Partnership. The plans underpin the refreshed Aberdeen City Local Outcome Improvement Plan, as well as individual partner plans, to cement a joint and coordinated approach between professionals and local communities to improve outcomes city wide and at a locality level.

2. RECOMMENDATIONS

That the Committee:

- 2.1 endorse the Locality Plans presented at Appendix 1, 2 and 3; and
2.2 consider the report in conjunction with the refreshed LOIP 16-26 (Item 11.2) to understand the connect with strategic priority issues.

3. BACKGROUND

- 3.1 In December 2020, the Community Planning Aberdeen Board and Aberdeen Integrated Joint Board agreed [recommendations for the integration of Locality Planning](#) between Community Planning Aberdeen and Aberdeen Health & Social Care Partnership. This saw the bringing together of two models for locality planning which had been established in response to separate legislation - the Public Bodies (Joint Working) (Scotland) Act 2014 and the Community Empowerment (Scotland) Act 2015. The new integrated model of locality planning has resulted in the following outcomes:

- **Shared Localities and Priority Neighbourhoods** - We have divided the city into three to identify three localities: North, South and Central. Priority neighbourhoods are those areas within the North, South and Central localities which experience poorer outcomes as a result of their socio-economic status, as identified by Scottish Index of Multiple Deprivation data. These include: for the North, Heathryfold, Middlefield, Northfield, Cummings Park and Mastrick; for the South, Torry and Kincorth; and for Central, Tillydrone, Seaton, Woodside, Ashgrove, Stockethill and George Street.

- **Shared Locality Empowerment Groups** - We have expanded the remit of the Locality Empowerment Groups (LEG) established last year by ACHSCP, to include collaboration on the full range of priority outcomes that the wider Community Planning Partnership is seeking to improve through the LOIP and underpinning Locality Plans. Priority Neighbourhood Partnerships (PNP), which were established by CPA in 2017, continue to operate and complement the work of the Locality Empowerment Groups. The Locality Empowerment Groups are open to any member of the public living in the locality whilst the Priority Neighbourhood Partnerships are for people living in the priority neighbourhood area. A member of a PNP can, and often is, also be a member of the LEG.
- **Shared Leadership and Partnership Working** - We have brought together the locality planning teams of the ACHSCP and Aberdeen City Council to join forces in working with communities to identify local priorities and agree action, making the connections with work which is already going on at a city wide level. ACHSCP Public Health Coordinators and ACC Locality Inclusion Managers have worked closely together to develop the Locality Empowerment Groups, ensure effective links with the work of Priority Neighbourhood Partnerships and jointly lead the co-production of locality plans with communities.
- **Shared Locality Plans** - Locality Plans have been developed for the North, South and Central localities of the City. This sees every neighbourhood in Aberdeen covered by a Locality Plan. The plans incorporate improvement activity for the whole locality and/or are targeted at specific neighbourhoods – in most cases priority neighbourhoods. However, as the plans evolve and we learn more about local needs and assets, the plans may target other areas which demonstrate particular strengths or need.

4. LOCALITY PLANS 2021-26

- 4.1 The Locality Plans presented in Appendix 1, 2 and 3 to this report were approved by the CPA Board on 7 July 2021.
- 4.2 The Locality Plans are the product of work which started in January 2021 with community members involved in the Locality Empowerment Groups and Priority Neighbourhood Partnerships. Through the LEGs and PNPs we heard from communities what is important to them and what their priorities for improvement are. In all cases, there is a link between the aspirations of communities to the improvement aims within the Aberdeen City Local Outcome Improvement Plan (LOIP). The locality plans have been designed to show these connects with the city wide LOIP. This is essential to ensure that professionals and communities are listening to each other, taking on board each other's ideas and, essentially, are working together to test and implement change.

- 4.3 The Locality Plans will help facilitate and encourage a two-way dialogue between partners on the city wide Outcome Improvement Groups delivering the LOIP and members of the Locality Empowerment Groups/ Priority Neighbourhood Partnerships delivering the Locality Plans. They cement a joint and coordinated approach between professionals and local communities to improve outcomes city wide and at a locality level.



E.g. Central Locality Plan

Central Locality Priority: Maximise use of spaces in communities to create opportunities for people to connect and increase physical activity

Improvement Project Aim	Project Lead	Community Ideas for Improvement we might test	Where we might test them	Community Connector
Increase the number of community run green spaces that are organised and self-managed for both people and nature by a minimum of 8, of which at least 4 will in priority neighbourhoods by 2023.	ACC, Sustainable City Group	Develop green and food growing spaces	Central locality	Fersands and Fountain Community Project

- 4.4 The Locality Plans make the link between the ideas for improvement which have been identified by communities to the improvement projects within the LOIP, where relevant. See extract of the Central Locality Plan above. Across the three localities there was no instance where a community idea for improvement did not link in some way to a LOIP improvement project aim. Acknowledging this link within the locality plans has the following benefits:

- Removes the risk of silo working, confusion and duplication of effort between the city wide Outcome Improvement Groups (OIG) and Locality Empowerment Groups (LEG)/ Priority Neighbourhood Partnerships (PNP)
- Raises awareness of the OIGs and LEGs/PNPs of what is going on city wide and locally and encourages greater collaboration

- Communities are empowered to test their change ideas on their own locally and/ or work with professionals involved in OIGs
 - Communities can focus on setting up tests of change and monitoring results rather than having to create project charters which are being developed by OIGs
 - Capacity building for communities can be tailored appropriately and focussed on using the Plan, Do, Study, Act cycle to test ideas and gather evidence for scaling up and spreading proven initiatives
 - Provides a mechanism for communities to share results and seek support from partners for support with scale up and spread
- 4.5 The current Locality Plans are a starting point for unifying and strengthening community collaboration in improving outcomes. It is expected that they will evolve over time as the Locality Empowerment Groups and Priority Neighbourhood Partnerships continue to develop and mature and communities become more confident to drive the development process themselves. Part of the evolution of the Locality Plans will be developing the place themes within the plans to incorporate 'Local Place Plans'. The Scottish Government's proposals for regulations on Local Place Plans make clear the opportunity to link LPPs with wider Locality Plans that are in place as a result of the Community Empowerment (Scotland) Act 2015.

5. FINANCIAL IMPLICATIONS

- 5.1 There are no immediate financial implications involved in the delivery of the Locality Plans. Any financial implications from investment in scale up and spread of improvement activity will be included with future proposals.

6. LEGAL IMPLICATIONS

- 6.1 The Locality Plans have been refreshed in line with the requirements of the Community Empowerment (Scotland) Act 2015.

7. MANAGEMENT OF RISK

Category	Risk	Low (L) Medium (M) High (H)	Mitigation
Strategic Risk	There is a risk of the delivery of the community ideas for improvement.	L	Community Planning Team continue to work with the Joint Locality Planning Team and Place Planning Team to ensure congruence between the LOIP, evolving Locality Plans and Local Place Plans. This has involved putting in place arrangements for ongoing collaboration, communication and reporting between the

			Outcome Improvement Groups and Community Groups.
Compliance	Compliance with the Community Empowerment (Scotland) Act 2015	L	The Locality Plans have been developed in compliance with the requirements of the Act.
Operational	Communities and staff have the skills and knowledge of improvement methodology to undertake the improvement projects within the LOIP	L	The revised CLD plan confirms shared plans for asset based community development for the next three years. This includes capacity building in quality improvement through a programme tailored for communities, in particular the use of the Plan, Do, Study, Act (PDSA) cycle to test ideas for improvement. It is hoped that this will help further build community confidence to participate in improvement projects and feel empowered to test their own change ideas.
Financial	The Council alone is unable to resource the improvement activity required to deliver the outcomes within the LOIP/Locality Plans.	H	By working in Partnership the Council is able to maximise the use of precious resources. The use of improvement methodology to deliver the LOIP means that changes are tested on a small scale to evidence impact before any serious investment is required. The Community Planning Partnership will be asked to fund the scale up and spread of proven interventions
Reputational	That the Locality Plans priorities do not cover all areas of potential improvement which may have a negative impact on the public's perception of the Council and Partnership working.	L	The Locality Plans identified priorities for each locality working based on the needs of the population, customer and community insight and professional opinion of experts across the Community Planning Partnership.
Environment / Climate	N/A		

8. OUTCOMES

<u>COUNCIL DELIVERY PLAN</u>	
	Impact of Report
Aberdeen City Council Policy Statement	The Locality Plans are a key source of evidence to understand the key priorities for the Localities.
Aberdeen City Local Outcome Improvement Plan	
Prosperous Economy Stretch Outcomes	The Locality Plans underpin the refreshed LOIP and identifies priorities and community ideas for improvement aligned to the LOIP Prosperous Economy Stretch Outcomes and improvement projects to support achievement of these.
Prosperous People Stretch Outcomes	The Locality Plans underpin the refreshed LOIP and identifies priorities and community ideas for improvement aligned to the LOIP Prosperous People Stretch Outcomes and improvement projects to support achievement of these.
Prosperous Place Stretch Outcomes	The Locality Plans underpin the refreshed LOIP and identifies priorities and community ideas for improvement aligned to the LOIP Prosperous Place Stretch Outcomes and improvement projects to support achievement of these.
Regional and City Strategies	
	The Locality Plans are a key source of evidence to understand the key priorities for the Localities.
UK and Scottish Legislative and Policy Programmes	
	The report sets out the three Locality Plans, which fulfils the requirements placed upon the Partnership by the Community Empowerment (Scotland) Act 2015 ("CEA").

9. IMPACT ASSESSMENTS

Assessment	Outcome
Impact Assessment	Full impact assessment undertaken.
Data Protection Impact Assessment	Not required

10. BACKGROUND PAPERS

[Final Draft Integrated Locality Plans 2021-2026 - CPA Board, 7 July 2021](#)

[Integration of Locality Planning and Community Empowerment Models for Community Planning Aberdeen and Aberdeen City Health & Social Care Partnership – CPA Board, 3 December 2020](#)

11. APPENDICES

Appendix 1 – North Locality Plan

Appendix 2 – South Locality Plan

Appendix 3 – Central Locality Plan

12. REPORT AUTHOR CONTACT DETAILS

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